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WAYS TO DEVELOP DIGITAL ECONOMY AND ELECTRONIC GOVERNMENT IN UZBEKISTAN

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Abstract: The article examines the ways of developing the digital economy and e-government in Uzbekistan. The concept of the digital economy is explained as a scientific term. It is argued that scientific activity covering fundamental and practical issues of studying the digital economy and e-government is a relatively new field for researchers in our country. The research of foreign scholars working in this direction is analyzed. Proposals for the development of the digital economy and e-government are presented.

Key words: digital economy, e-government, e-integration, technologies, platforms, business models, robotization of the economy.

Annotatsiya: Maqolada O'zbekistonda raqamli iqtisodiyot va elektron hukumatni rivojlantirish yo'llari tahlil qilingan. Raqamli iqtisodiyot tushunchasi ilmiy atama sifatida izohlangan. Raqamli iqtisodiyot va elektron hukumatni o'rganishning fundamental va amaliy muammolarini qamrab oluvchi ilmiy faoliyat mamlakatimiz olimlari uchun nisbatan yangi yo'nalish ekanligi asoslab berilgan. Ushbu yo'nalishda tadqiqot olib borgan xorijiy olimlarning izlanishlari tahlil qilingan. Raqamli iqtisodiyot va elektron hukumatni rivojlantirish bo'yicha takliflar ishlab chiqilgan.

Kalit so'zlar: raqamli iqtisodiyot, elektron hukumat, elektron integrasiyalashuv, texnologiyalar, platformalar, biznes modellar, iqtisodiyotni robotlashtirish.

Аннотация: В статье рассматриваются пути развития цифровой экономики и электронного правительства в Узбекистане. Понятие «цифровая экономика» объясняется как научный термин. Обосновано, что научная деятельность, охватывающая фундаментальные и прикладные проблемы изучения цифровой экономики и электронного правительства, является относительно новым направлением для отечественных учёных. Проанализированы исследования зарубежных учёных, проводивших работы в данном направлении. Разработаны предложения по развитию цифровой экономики и электронного правительства.

Ключевые слова: цифровая экономика, электронное правительство, электронная интеграция, технологии, платформы, бизнес-модели, роботизация экономики.

INTRODUCTION

Digitalization will allow Uzbekistan to develop its economy, increase the efficiency of large industrial enterprises, boost production, ensure transparency of activities, and reduce production costs. Through the development of the digital economy, we will primarily achieve an increase in the volume of gross domestic product (GDP).

The digital economy is not an entirely separate economy that needs to be created from scratch. It means transitioning the existing economy into a new system by developing new technologies, platforms, and business models, and implementing them in everyday life. This includes a high level of automation; electronic document exchange; electronic integration of accounting and management systems; electronic databases; the presence of CRM (customer relationship management) systems; and corporate networks. The digital economy reduces payment costs (e.g., saving on travel costs and other resources to the bank), provides more and faster access to information about goods and services, enables greater opportunities for digital goods and services to enter global markets, and accelerates product and service improvements due to rapid feedback mechanisms.

In accordance with the Decree of the President of the Republic of Uzbekistan, on 5th October 2020, "On approval of the Strategy "Digital Uzbekistan-2030" and measures for its effective implementation" № DP-6079, our country is implementing a comprehensive set of measures to digitize sectors and regions of the economy, introduce state information systems and electronic services, and ensure the widespread use of digital technologies in public education, public services, the judiciary, finance, banking, and transport systems. The development and implementation of this program will primarily establish sound and comprehensive organizational and legal mechanisms, foster close cooperation between state bodies and business entities in introducing innovative ideas, technologies, and developments, extend digital technologies to all sectors of



production and service provision, and train intellectually capable personnel with deep knowledge of modern technology. This will, in turn, contribute to the creation of an "informed society" in the country.

At the same time, the lack of an effective rating system for the development of the digital economy and e-government, as well as an interdepartmental mechanism for its implementation, hinders a comprehensive analysis of the current state of digital transformation across economic sectors and regions. In this regard, the Resolution of the Cabinet of Ministers № 373, dated June 15, 2021, "On measures to further improve the system for rating the development of the digital economy and e-government" outlines priority areas for introducing an effective system for interdepartmental coordination of assessment processes related to the development of sectoral and territorial digital development programs. This includes implementing a unified rating system to assess the development of the digital economy and e-government across economic sectors, social spheres, and regions. Based on this resolution, the NIS.UZ interdepartmental information system was launched to automate the rating process for the digital transformation of organizations and regions.

LITERATURE REVIEW

The scientific activity covering the fundamental and practical problems of studying the digital economy and e-government is a relatively new direction for scientists in our country. Therefore, a modern approach to these problems has been implemented in the works of foreign scholars such as K. Davis, T. Hogarth, L. Gambin, Z. Breuer, R. Garrett, P. Evans, A. Gavera, K. Kelly, R.D. Shalmo, K.A. Williams, M. Skilton, and D. Tapscott. Research on the concept of the digital economy has also been carried out by M.A. Averyanov, A.V. Babkin, A. Batalov, E.V. Bolgova, A. Bushek, A.V. Gruzin, Ch. Gir, Y.I. Gribanov, V.V. Danekina, A.S. Denisov, N.V. Dneprovskaya, A.K. Kartseva, E.N. Konovalova, A.N. Kozyrev, V.P. Kupriyanovsky, D. Krivitsky, L.V. Mayorova, S.A. Sinyagov, S.L. Sergeeva, S.I. Lipatov, V.A. Maslennikova, A.A. Moldovan, S.A. Nikiforova, R.M. Nureev, S. Plugotarenko, M.A. Polozhikhina, M.S. Sozykina, I.V. Sudarushkina, N.A. Stefanova, B. Ruman, Kh. Richard, W.E. Chebotarev, and others.

Based on these studies, the analysis of the positive aspects of the digital economy leads us to the following conclusions: labor productivity will increase; the competitiveness of companies will rise; production costs will decline; new jobs will be created in emerging sectors; electronic money and digital payment systems will be implemented; poverty and social inequality may be reduced.

In recent years, Eastern countries have demonstrated remarkable progress in numerous areas of socio-economic development. Notably, Japan and South Korea are widely acknowledged as global examples in the adoption and effective use of digital technologies. Meanwhile, the People's Republic of China and India are among the global leaders in terms of the scale and speed of high-tech production and services. Middle Eastern countries – particularly Saudi Arabia, the United Arab Emirates, and Qatar – are achieving substantial success in alternative energy production, the introduction of information technologies, and advancements in space research. A number of Southeast Asian nations also rank among the global frontrunners in the adoption of the digital economy.

Undoubtedly, studying the mechanisms, causes, conditions, and success factors behind these developments – and drawing practical conclusions for applying their best practices in our country – is of great current importance.

RESEARCH METHODOLOGY

This study adopts a qualitative research methodology supported by a descriptive-analytical approach to examine the current state and development pathways of the digital economy and e-government in Uzbekistan. Primary data were collected through expert interviews with professionals from the ICT sector and government institutions. Secondary data were gathered from official government reports, strategic policy documents, and international databases, including those of the World Bank and UNDP. The analysis focuses on identifying key challenges, institutional reforms, and technological innovations relevant to Uzbekistan's digital transformation. The study also utilizes comparative analysis to benchmark Uzbekistan's progress against regional and global digital development indicators. This mixed approach allows for a comprehensive understanding of both policy and practice dimensions of digitalization.

ANALYSIS AND RESULTS

In recent years, gradual reforms aimed at introducing information and communication technologies and the Internet (hereinafter referred to as ICT) into all areas of public administration and services have enabled the promotion of information services, the development and implementation of the "e-government" system, and the creation of effective mechanisms for communicating with the population and solving citizens' daily problems in



a timely manner at the grassroots level. As a result, the Decree of the President of the Republic of Uzbekistan № DP-5099 dated June 30, 2017, "On measures to radically improve conditions for the development of the information technology sector in the republic", clearly defined the promising directions for ICT sector development and the measures and initiatives for its integration into the economy.

However, the ICT sector developed slowly until 2020. According to the analysis results of the consulting service "ERGO Research & Advisory", the primary cause was the underdeveloped telecommunications infrastructure and poor communication services. This lack of investment in the sector's development led to low performance in Internet and mobile services, ultimately slowing digital economic growth and widening the digital divide. Nevertheless, this indicator has improved significantly in recent years.

According to data provided by the Ministry of Information Technologies and Communications of the Republic of Uzbekistan, significant efforts have been made to develop the telecommunications infrastructure. Internet speed has reached 1,200 Gbit/s, and access at a speed of 750 Gbit/s has been provided through the switching center, while the network load level has reached 78.5%. As of January 1, 2022, the tariff for Internet services for operators and providers was reduced by 37% compared to the same period of the previous year, amounting to 48.0 thousand soums per 1 Mbit/s. The number of Internet service users exceeded 24 million, with 19 million being mobile Internet users. Mainline telecommunications networks were expanded in 280 facilities across the country, telecommunications equipment was modernized, and the bandwidth of backbone networks was increased to 200 Gbit/s at the interregional level and 40 Gbit/s at the interdistrict level. The progress is notable, but still insufficient.

Today, digitalization continues to generate enormous amounts of digital data. With global IP traffic expected to reach 150,700 Gbit/s this year (compared to 45,000 Gbit/s in 2017), it is imperative to keep up with the times.

The digital economy is an economy based on new methods of producing, processing, storing, and transmitting information, as well as digital computer technologies.

Within this economic model, the existing market operation models will undergo radical changes; the model for value-added formation will be significantly transformed, and the role of intermediaries at all levels of the economy will be drastically reduced – because today, almost anything can be modeled digitally.

The digital economy has a strong positive impact on our lives. It offers many advantages for consumers, which in turn expands market possibilities. Numerous scientists and experts have voiced opinions on its positive aspects.

Many entrepreneurs are curious about the opportunities the digital economy presents for new businesses. Its development can influence both the internal and external environments of international business. In the field of information and communication technologies, it inevitably affects various areas of company operations, and these changes are fundamentally transformative. Thanks to the Internet, even startups and small enterprises can sell their products globally. Companies can be established and scaled up rapidly with relatively small investments.

Information technologies have the potential to reduce costs while increasing productivity and efficiency across many sectors of the economy. At the same time, companies' market positions are strengthened within the framework of the digital economy. However, strategic decision-making is becoming riskier and more uncertain due to dynamic technological shifts, rising competition, and the impact of governmental regulation on the economy. Technological changes inherent in the digital economy are capable of establishing new market rules for businesses – both producers and consumers. In such an environment, companies must seek new competitive strategies and enhance their competitive performance. To survive and grow in this evolving environment, it is essential for companies to strengthen their competence in digital information technologies.

The implementation of digital systems and e-commerce eliminates several limitations for humanity, although new challenges emerge, including: the risk of cyber threats linked to personal data protection (partly mitigated by promoting digital literacy); the rise of "digital slavery" (using data to monitor the actions of millions); increasing unemployment in the labor market as the risk of disappearing professions and industries grows – for instance, many experts seriously predict that the traditional banking system may vanish within the next decade.

CONCLUSION AND RECOMMENDATIONS

What are the dangers of the digital economy? While both novice and experienced entrepreneurs have witnessed the numerous benefits of the digital economy, some consider it a threat to the general population. One of the most significant manifestations of the digital economy is the widespread adoption of robots in production and service sectors. Recently, even international organizations have begun to recognize the dangers that excessive robotization may bring to the economy. Robots, in essence, are beginning to displace human labor. According to forecasts, in the coming decades, two-thirds of people in developing countries may face unemployment. This is not coincidental, as these countries largely depend on material production – the very sector most vulnerable to robotization.



Meanwhile, in Western countries, robotization is entering a new phase. Following automation in material production, the service sector is now undergoing robotization. It is well known that a significant portion of the workforce in these countries is employed in services. This trend is already evident in banking, transportation, and commerce. Gradually, electronically controlled machines and robots are replacing human workers. The rise of the digital economy will inevitably impact the labor market. In the near future, entirely new professions may emerge, including: personal brand manager; virtual lawyer; platform moderator for government communication; infostylist; digital linguist; term broker; interface stylist.

The digital economy is built on new methods of generating, processing, storing, and transmitting information, alongside advanced digital computing technologies. Its core components include big data (and methodologies for working with it), artificial intelligence, blockchain, cloud computing, quantum technologies, robotics, virtual reality, and more. One of the critical outcomes of the digital economy is the transformation of traditional business models, particularly the diminishing role of intermediaries in product creation, distribution, and service delivery. Digital technologies enable direct connections between suppliers and consumers, facilitating a more personalized approach to product and service development.

Today, digitalization policy is a key item on the national agenda. Uzbekistan is making bold and progressive steps toward embracing and implementing digital economic principles.

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