

# Yashil

## IQTISODIYOT va TARAQQIYOT

Ijtimoiy, iqtisodiy, siyosiy, ilmiy, ommabop jurnal

9  
2023

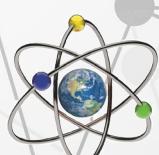


- 08.00.01 Iqtisodiyot nazariyasi
- 08.00.02 Makroiqtisodiyot
- 08.00.03 Sanoat iqtisodiyoti
- 08.00.04 Qishloq xo'jaligi iqtisodiyoti
- 08.00.05 Xizmat ko'rsatish tarmoqlari iqtisodiyoti
- 08.00.06 Ekonometrika va statistika
- 08.00.07 Moliya, pul muomalasi va kredit
- 08.00.08 Buxgalteriya hisobi, iqtisodiy tahlil va audit
- 08.00.09 Jahon iqtisodiyoti

- 08.00.10 Demografiya. Mehnat iqtisodiyoti
- 08.00.11 Marketing
- 08.00.12 Mintaqaviy iqtisodiyot
- 08.00.13 Menejment
- 08.00.14 Iqtisodiyotda axborot tizimlari va texnologiyalari
- 08.00.15 Tadbirkorlik va kichik biznes iqtisodiyoti
- 08.00.16 Raqamli iqtisodiyot va xalqaro raqamli integratsiya
- 08.00.17 Turizm va mehmonxona faoliyati



74-91 xalqaro daraja  
ISSN: 2992-8982



# **Yashil** IQTISODIYOT va TARAQQIYOT

Ijtimoiy, iqtisodiy, siyosiy, ilmiy, ommabop jurnal

## **Bosh muharrir:**

Sharipov Qo'ng'irotboy Avezimbetovich

## **Bosh muharrir o'rinnbosari:**

Karimov Norboy G'aniyevich

*Elektron nashr. 464 sahifa, 30-sentyabr, 2023-yil.*

## **Muharrir:**

Qurbanov Sherzod Ismatillayevich

## **Tahrir hay'ati:**

Rae Kvon Chung, Janubiy Korea, TDIU faxriy professori, "Nobel" mukofoti laureati

Salimov Oqil Umrzoqovich, O'zbekiston fanlar akademiyasi akademigi

Abduraxmanov Kalandar Xodjayevich, O'zbekiston fanlar akademiyasi akademigi

Osman Mesten, Turkiya parlamenti a'zosi, Turkiya – O'zbekiston do'stlik jamiyatni rahbari

Toshkulov Abduqodir Hamidovich, i.f.d., prof., O'zbekiston Respublikasi Prezidentining yoshlar, fan, ta'lif, sog'liqni saqlash, madaniyat va sport masalalari bo'yicha maslahatchisi o'rinnbosari

Buzrukxonov Sarvarxon Munavvarxonovich, i.f.d., O'zR Oliy ta'lif, fan va innovatsiyalar vaziri o'rinnbosari

Sharipov Qo'ng'irotboy Avazimbetovich, t.f.d., prof., TDIU rektori

Oblamuradov Narzulla Naimovich, i.f.n., dots., O'zR Tabiat resurslari vaziri o'rinnbosari

Djumaniyazov Maqsud Allanazarovich, Qoraqalpog'iston Respublikasi Tabiat resurslari qo'mitasi raisi

Axmedov Durbek Kudratillayevich, i.f.d., prof., O'zR Oliy Majlis qonunchilik palatasi deputati

Utayev Uktam Choriyevich, O'zR Bosh prokuraturasi boshqarma boshlig'i o'rinnbosari

Ochilov Farxod, O'zR Bosh prokuraturasi iqtisodiy jinoyatlarga qarshi kurashish departamenti bo'limi boshlig'i

Eshov Mansur Po'latovich, i.f.d., prof., TDIU Akademik faoliyat bo'yicha prorektori

Xudoqulov Sadirdin Karimovich, i.f.d., prof., TDIU YoMMMB birinchi prorektori

Abduraxmanova Gulnora Kalandarovna, i.f.d., prof., TDIU Ilmiy ishlari va innovatsiyalar bo'yicha prorektori

Kalonov Muxiddin Baxritdinovich, i.f.d., prof., "O'IRIAM" ilmiy tadqiqot markazi direktori – prorektor

Yuldashev Maqsud Abdullayevich, p.f.d., prof., TDIU Moliya-iqtisod ishlari bo'yicha prorektori

Karimov Norboy G'aniyevich, i.f.d., prof., TDIU huzuridagi PKQTMO tarmoq markazi direktori

Hakimov Nazar Hakimovich, f.f.d. TDIU profesor

Yuldashev Mutallib Ibragimovich, i.f.d., TMI professori

Samadov Asqarjon Nishonovich, i.f.n., TDIU Marketing kafedrasи professori

Slizovskiy Dimitriy Yegorovich, t.f.d., Rossiya xalqlar do'stligi universiteti professori

Mustafakulov Sherzod Igamberdiyevich, i.f.d., prof., Xalqaro "Nordik" universiteti rektori

Aliyev Bekdavlat Aliyevich, f.f.d., TDIU professori

Po'latov Baxtiyor Alimovich, t.f.d., prof., Atrof-muhit va tabiatni muhofaza qilish texnologiyalari ilmiy-tadqiqot instituti

Axmedov Javohir Jamolovich, i.f.f.d., "El-yurt umidi" jamg'armasi ijrochi direktori o'rinnbosari

Isakov Janabay Yakubbayevich, i.f.d., TDIU professori

Toxirov Jaloliddin Ochil o'g'li, t.f.f.d., Toshkent arxitektura-qurilish universiteti katta o'qituvchisi

Kamilova Iroda Xusniddinovna, i.f.f.d., TDIU dotsenti

Nosirova Nargiza Jamoliddin qizi, i.f.f.d., TDIU dotsenti

Sevil Piriyeva Karaman, PhD, Turkiya Anqara universiteti doktaranti

Yaxshiboyeva Laylo Abdisattorovna, TDIU katta o'qituvchisi

Rustamov Ilhomiddin, f.f.n., Farg'onan davlat universiteti dotsenti

Mirzaliyev Sanjar Maxamatjon o'g'li, TDIU Ilmiy tadqiqotlar va

innovatsiyalar departamenti rahbari

Babayeva Zuhra Yuldashevna, TDIU huzuridagi Pedagog kadrlarni qayta tayyorlash va ularning malakasini oshirish tarmoq Markazi xorijiy hamkorlik bo'yicha mutaxassis

## **Ekspertlar kengashi:**

Hakimov Ziyodulla Ahmadovich, i.f.d., TDIU dotsenti

Tuxtabayev Jamshid Sharafetdinovich, i.f.f.d., TDIU dotsenti

Imomqulov To'iqin Burxonovich, i.f.f.d., TDIU dotsenti

**Muassis:** "Ma'rifat-print-media" MChJ

**Hamkorlarimiz:** Toshkent davlat iqtisodiyot universiteti,  
O'zR Tabiat resurslari vazirligi,  
O'zR Bosh prokuraturasi huzuridagi IJQK departamenti.

## **Jurnalning ilmiyligi:**

"Yashil iqtisodiyot va taraqqiyot" jurnali

O'zbekiston Respublikasi  
Oliy ta'lif, fan va innovatsiyalar  
vazirligi huzuridagi Oliy  
attestatsiya komissiyasi  
rayosatining  
2023-yil 1-apreldagi 336/3-  
sonli qarori bilan ro'yxatdan  
o'tkazilgan.



# MUNDARIJA

Ichki turizmni rivojlanlantirishda davlatning o'rni.....	7
<b>Dehqonov Burxon Rustamovich</b> , tayanch doktorant	
Qishloq xo'jaligida sug'orish tizimlari boshqaruvini rivojlanlantirish yo'llari .....	11
<b>Mirjamilova Hulkar Nurali qizi</b> , assistent	
Yangi O'zbekiston sharoitida o'simliklar karantini tizimi faoliyatini takomillashtirish va iqtisodiy samaradorligini oshirish .....	15
<b>Alimov Murodkosim Achilovich</b> , mustaqil izlanuvchi	
"Yashil iqtisodiyot"da energetika sohasini investitsion holatining statistik tahlili .....	20
<b>Umarov Faxriddin Umar o'g'li</b> , katta o'qituvchi	
Yoqilg'i-energetika korxonalari moliyaviy barqarorligini ta'minlashda investitsion faoliyatning ahamiyati .....	26
<b>Ergashev Muhibbek Aslam o'g'li</b> , mustaqil izlanuvchi	
Tog'li hududlarda turizm biznesining rivojlanishi .....	31
<b>Abduvakil Alimov Komil o'g'li</b> , tayanch doktorant	
Ta'lif turizmining nazariy asoslari va O'zbekistondagi tendensiyalari.....	38
<b>Maxmudova Nodira O'ktamovna</b> , tayanch doktorant	
Turizmga innovatsion texnologiyalarni joriy qilish shart sharoitlari .....	43
<b>Po'latov Ma'murjon Murodjon o'g'li</b> , tayanch doktorant	
Mintaqaviy investitsion loyihalarining jozibadorligi tahlillari masalalari .....	46
<b>Davlyatshayev Akmal Ashurmamatovich</b> , dotsent, i. f. n.	
Yashil iqtisodiyotning tijorat banklaridagi ahamiyati va ularning raqamlashuvi.....	51
<b>Maxmudova Muxlisa Qodirjon qizi</b> , dotsent, PhD	
Turizmni rivojlanlantirishda "Tourism 4.0" konsepsiyasini joriy etish masalalari .....	57
<b>Yuldasheva Dilnoza Ulug'bekovna</b> , mustaqil tadqiqotchi	
Davlat tomonidan qishloq xo'jaligini moliyaviy qo'llab-quvvatlash tizimini takomillashtirish .....	62
<b>Olikulova Feruza Mansurovna</b> , PhD; <b>Jabborov Jahongir Abduvohid o'g'li</b> , magistrant	
Перспективные направления "Зелёной химии" для Республики Узбекистан.....	66
<b>Султанходжаев Баҳтиёр Забиҳуллаевиҷ</b>	
O'zbekistonda transport va logistika sohasini rivojlanlantirish strategiyasi .....	73
<b>Usmonov Botir</b> , magistr	
Hududlarda investitsion faollikni oshirishga qaratilgan mexanizmni takomillashtirish .....	78
<b>Sunatullayeva Shaxnoza Xurshid qizi</b> , tayanch doktorant	
Qurilish tarmoqlarida boshqaruv faoliyatining iqtisodiy ko'rsatkichlari tahlili.....	82
<b>Mirsodiqov Abdulla Tursunaliyevich</b> , PhD	
Connection between interest rate on loans, cash flow and turnover of funds .....	87
<b>Sharbat Abdullaeva, Professor; Sardor Abdullaev</b> , the applicant	
Econometric Analysis of the Impact of IPO on the Market Capitalization of Companies .....	92
<b>Shakhzod Saydullaev</b> , PhD.	
Davlat xaridlarini takomillashtirishda byudjet mablag'laridan samarali foydalanishning mohiyati va zarurligi .....	101
<b>Raximjonov Kamronbek Ilxomjon o'g'li</b> , mustaqil tadqiqotchi	
O'zbekistonda to'lov tizimining raqamli transformatsiyasining o'ziga xos xususiyatlari.....	105
<b>Otamurodov Shavkat Nusratillayevich</b> , i. f. d. (DSc); <b>Eshqulova Nasiba Normo'minovna</b> , o'qituvchi	
Tijorat banki xizmatlarida ta'lif kreditining o'rni va uni takomillashtirish masalalari.....	110
<b>Eldor Uskanov</b> , mustaqil tadqiqotchi	
Korxonaning strategik boshqaruvini takomillashtirish .....	114
<b>Maxmudov Nosir Maxmudovich</b> , professor; <b>Elmurodov Faxriddin Farxodovich</b> , magistratura tinglovchisi	



Respublikada kichik biznesni moliya-kredit mexanizmlari orqali qo'llab-quvvatlash masalalari .....	120
<b>Ergashev Otamurod Toshtemirovich</b> , PhD	
Mulk iqtisodiy xavfsizligini ta'minlashda muammo va yechimlar .....	125
<b>Ermatov Musojalil Komilovich</b> , kafedrasi dotsenti v. b.; <b>Abdunazarov Oybek Abdumatalibovich</b> , katta o'qituvchi	
Using intelligent and decision support systems for developing University Curriculum: semi-automated need analysis approach .....	132
<b>Abduraxmanov Zafar Batirovich; Ikromov Sayidolim Ismoilovich</b>	
Challenges of Developing a Competitive Environment in the Context of Economic Liberalization.....	138
<b>Akobirova Nodira Najmuddin qizi</b> , assisntent	
Topical Issues of the Development of Recreational-Tourist and Military-Recreational Activities.....	141
<b>Alimova Guzal Alisherovna</b> , PhD in economics, docent	
Kreditlash jarayonlarida xulq-atvor iqtisodiyoti omilini joriy etish istiqbollari .....	146
<b>Jo'rayeva Sevara Zakirovna</b> , mustaqil izlanuvchi (PhD)	
Portfelli xorijiy investitsiyalarining milliy iqtisodiyotni rivojlantirishdagi roli .....	152
<b>Kamilova Iroda Xusniddinovna</b> , PhD	
Exploring the Ethical Dimensions of Artificial Intelligence in Advancing Human Rights and Sustainability .....	156
<b>Matkarimova Gulchekhra Abdusamatovna</b> , Professor	
Tijorat banklarida muammoli kreditlar bilan ishslashning nazariy asoslari.....	163
<b>Maxmudov Rahimjon Xamid o'g'li</b> , mustaqil izlanuvchi	
Barqaror iqtisodiy o'sishga yalpi talab va yalpi taklif omillarining ta'siri.....	170
<b>Nabiiev Ulug'bek Mirodiljon o'g'li</b> , tayanch doktorant	
The potential advantages of implementing the Total Quality Education Management (TQEM) concept .....	175
<b>Otakulov Makhamadjon</b> , PhD	
Kichik yashil biznesni yanada rivojlanitirish imkoniyatlari .....	181
<b>Raximova Kizlarxon Ne'matjon qizi</b>	
Jamg'armalar investitsiyalar manbasi sifatida .....	185
<b>Sadikova Ra'no Abdullayevna</b> , i. f. n., dots.	
Davlat moliyasining moddiy assosini oshirish orqali iqtisodiy o'sishga erishish .....	188
<b>Shamsiyev Shuxrat Sayfutdin o'g'li</b> , mustaqil izlanuvchi	
Aholi turmush darajasini oshirishda ijtimoiy himoyaning o'rni .....	191
<b>Sherjonov Sherjon Alijan o'g'li</b> , mustaqil izlanuvchi	
Xo'jalik yurituvchi subyektlar to'lov qobiliyatini aniqlashning nazariy-uslubiy masalalari.....	196
<b>Adashaliyev Baxtiyorjon Valisher o'g'li</b> , dekan o'rinosari	
Kichik sanoat zonalari faoliyatini samarali boshqarish tamoyillari .....	203
<b>Shodmonqulov Kamoliddin Murodillayevich</b> , dotsent; <b>Adilbekov Allayar Anvarbekovich</b> , magistrant	
Aholini ijtimoiy himoya qilishda pensiya va ijtimoiy nafaqalarning o'rni .....	206
<b>Aliyev Ma'ruf Komiljon o'g'li</b> , mustaqil izlanuvchisi	
Использование методов управления для повышения эффективности производства на предприятиях.....	212
<b>Алиева Надирахон Абдумаликовна</b> , PhD. доц.; <b>Тлеумуратова Мадинабону Дилмурат кизи</b> , ст. 3-курса	
Korxonalar moliyaviy barqarorligini ta'minlash mexanizmini takomillashtirish.....	217
<b>Z. G. Allaberganov</b> , kafedra dotsenti	
Davlat fiskal (byudjet-soliq) siyosatining aholi bandligiga ta'siri va uni takomillashtirish.....	222
<b>Asatullayev Xurshid Sunatullayevich</b> , i. f. n., professor	
O'zbekistonda iqtisodiyot tarmoqlariga raqamli iqtisodiyotni shakllantirish omillari.....	228
<b>Axmedova Yulduz Sunatullayevna</b> , kafedra o'qituvchisi	
Moliyaviy risklarni baholash usullari, boshqaruvdag'i yondashuvlari .....	232
<b>Baymuratova Gulirayxon Tursunbayevna</b> , kafedra dotsenti	



Sug'urta kompaniyalarining moliyaviy barqarorligini ta'minlashda biznes jarayonlarini boshqarish .236 <b>Baxriyev Dilshod Rizvonkulovich</b> , mustaqil izlanuvchi	
Tijorat banklarida investitsiya loyihalarini moliyalashtirishning ekonometrik modellashtirish ko'satkichlari.....242 <b>Berdiev Akram O'ktamovich</b> , mustaqil izlanuvchi	
Innovatsion muhitni shakllanishi va rivojlanishida investitsiyaning zarurligi .....253 <b>Bobobekov Ergash Abdumalikovich</b>	
Meva-sabzavotchilik klasterlarida yashil moliyalashtirishning nazariy asoslari va xususiyatlari .....258 <b>Botirov Erkinjon Xayitovich</b> , kafedra dotsenti	
O'zbekiston Respublikasida xorijiy investitsiyalarni jalg etish orqali investitsion salohiyatni oshirish .....263 <b>G'aybullayev Odil Baxtiyarovich</b> , kafedra dotsenti v. b.	
Tadbirkorlik subyektlarining innovatsion loyihalarini moliyalashtirishni qo'llab-quvvatlash mexanizmini takomillashtirish .....269 <b>Jubanova Bayramgul Aymuratovna</b> , PhD	
Soliq ma'muriyatichiligi va uni raqamlashtirishni ekspert baholash yo'llari.....272 <b>Ibragimov Boburshoh Bohodir o'g'li</b> , i. f. d. (PhD), doktorant (DSc)	
Xalqaro standartlarga muvofiq buxgalteriya autsorserlari tomonidan moliyaviy hisobotlarni transformatsiya qilishni takomillashtirish.....278 <b>Islomov Alisher Baxtiyor o'g'li</b> , mustaqil izlanuvchi	
O'zbekistonda moliyaviy hisob va hisobotni MHXSlariga transformatsiya qilishda asosiy vositalar hisobini tashkil etish masalalari .....284 <b>Qurbanova Shaxrinoz</b> , tayanch doktorant	
Yerlarning degradatsiyaga uchrashi va oldini olish bo'yicha chora-tadbirlar .....288 <b>Mamanazarova Nasiba Jo'rayevna</b> , kafedra doktoranti	
Davlat sektorida ichki auditni tashkil etish xususiyatlari .....292 <b>Mamirjon Jalollidinov</b> , mustaqil izlanuvchi	
Финансирование акционерных общества через рынок капитала .....297 <b>Муминов Шохжакон Суюнович</b> , ассистент кафедра	
Необходимость развития предпринимательской и страховой деятельности риски на рынке Узбекистана .....302 <b>Муяддинов Махмуд Жалелович</b> , независимый исследователь	
Инвестиционная привлекательность как фактор экономического развития страны.....307 <b>Назарова Гузал Баходировна</b>	
Tijorat banklarida kreditlash jarayonlarini takomillashtirish masalalari.....312 <b>Nozima Abdullayeva</b> , mustaqil tadqiqotchi	
Tijorat banklarining xizmatlar sohasini kreditlash amaliyotiga ta'sir etuvchi omillarning ekonometrik tahlili.....316 <b>Nurmuxammedov Abdijabbar Yunusovich</b> , kafedra dotsenti v. b.	
Современное решение, которое положительно влияет на логистические услуги и резко снижает смертность на перекрестках.....326 <b>Тажимуратов Умид Рузматович</b> , <b>Бахриев Иброхим Исометдинович</b> , кандидат медицинских наук, доцент; <b>Жуманиёзов Эркин Худойберганович</b> , кандидат медицинских наук, доцент; <b>Тажимуратов Рузмат Отажанович</b> , кандидат медицинских наук, <b>Тажимуратов Абдусами Умид угли</b> , ученик 10 класса	
O'zbekiston Respublikasi tijorat banklarida dividend siyosati va tendensiyalari tahlili .....333 <b>Temirov Abdulaziz Alimjanovich</b> , kafedra dotsenti, i. f. n.	
Современное состояние инвестиционного потенциала Республики Узбекистан.....339 <b>Топилдиев Соҳибжон Раҳимжонович</b> , DSc; <b>Одилова Дилноза Барнаевна</b> , PhD	
Portfelli xorijiy investitsiyalarni milliy iqtisodiyotni rivojlantirishdagi roli.....345 <b>Tosheva Ziroat Aliqul qizi</b>	



Kichik biznes subyektlarida raqamli texnologiyalardan foydalanishning ilmiy-nazariy jihatlari .....	349
<b>To'rayeva Nafisa Odilovna</b> , mustaqil izlanuvchi	
O dostizheniyaх Uзbekistana v realizatsii naionalnyx celей i zadach ustoychivogo razvitiya.....	355
<b>Tursun Muxitovich Ahmedov</b> , i. ф. д., prof.; <b>Gavhar Rustamovna Xidirova</b> , doktorant, i. ф. ф. д., doz.	
Vliyanie korporativnogo upravleniya v zelenoy ekonomike .....	359
<b>Urinov Bobur Nasilloevich</b> , zavedeyuchiy kafedroy	
Ko'chmas mulkni soliqqa tortishning o'ziga xos xususiyatlari.....	366
<b>Fayziyev Farrux Abdullaxojayevich</b> , kafedra dotsenti	
Transport tizimi iqtisodiy rivojlantirish yo'naliishlari.....	374
<b>Fayzullayev Javlonbek Sultonovich</b> , DSc.	
Oliy ta'lim muassasalarida byudjet mablag'laridan samarali foydalanishning ayrim fundamental masalalari.....	382
<b>Xayriddinov Sh. B.</b> , mustaqil izlanuvchi	
Xalqaro raqamli valyuta bozorini rivojlantirish istiqbollari .....	385
<b>Xolov Nabijon Qaxramonovich</b> , PhD.	
Nodavlat notijorat tashkilotlarning rivojlanishi va hozirgi shart-sharoitlari .....	391
<b>Xusanov Otabek Nishonovich</b> , PhD, mustaqil izlanuvchi	
Banklarining aktivlarini daromadlilagini oshirish yo'llari.....	396
<b>Elbusinova Umida Xamidullayevna</b> , kafedra dotsenti	
Osobennosti metodiki provedenia audita затрат на производство.....	401
<b>Хилола Икрамова Ровшан кизи</b> , bazovyj doktorant	
Ta'lim islohotlarining ma'naviyatdagi o'rni .....	407
<b>Bekdavlat Aliyev</b>	
O'zbekistonda tijorat banklari emission operatsiyalarining dolzarb masalalari .....	412
<b>O'ktamova Nozima Narzulla qizi</b> , kafedra dotsenti	
Moliyaviy barqarorligi tushunchasining konseptual mohiyati, turlari va asosiy tavsiflari .....	416
<b>Eshquvatov Aziz Baxtiyorovich</b> , mustaqil izlanuvchi	
XX asr jadid ma'rifatparvarlari Abdurahmon Toshkandiy va Abdulla Avloniy axloqiy konsepsiylaridagi umumiylilik va xususiylik.....	420
<b>Abrorxon Asatulloyev Asatulloyevich</b> , falsafa fanlari doktori (PhD)	
Yer resurslaridan foydalanishning iqtisodiy va huquqiy asoslari.....	424
<b>Abdurahmanova Muqaddas Toxtasinovna</b>	
Стратегии привлечения иностранных инвестиций для содействия устойчивому экономическому росту в Республике Узбекистан с акцентом на инициативы зеленого развития .....	431
<b>Нилуфар Зикируллаева Дилмуродовна</b> , аспирант	
Bank tizimi barqarorligini oshirishda kredit risklarining ahamiyati va ularni kamaytirish yo'llari .....	440
<b>Xolmamatov Farhodjon Kubayevich</b> , iqtisodiyat fanlari bo'yicha falsafa doktori, professor	
Baholash faoliyatini rivojlantirish yo'naliishlari va uning huquqiy asoslari .....	446
<b>Bobirjon Aktamov</b> , mustaqil tadqiqotchi	
Suv resurslaridan foydalanishni iqtisodiy boshqarish samaradorligini kompleks baholash uslubiyoti.....	454
<b>Axmedov Sayfullu Normatovich</b> , t. f. n., mustaqil tadqiqotchi	
Oliy ta'lim muassasalarida ilmiy-tadqiqot faoliyatini boshqarishni takomillashtirish metodologiyasini ishlab chiqish.....	459
<b>Mirzaliyev Sanjar Maxamatjon o'g'li</b>	



# THE POTENTIAL ADVANTAGES OF IMPLEMENTING THE TOTAL QUALITY EDUCATION MANAGEMENT (TQEM) CONCEPT

**Otakulov Makhamadjon**  
PhD, Tashkent State University of Economics



**Abstract:** Modern education is faced with challenges and changes that demand new approaches to improve quality and efficiency. To meet these demands, universities must adopt innovative methods and strategies that provide optimal learning conditions for students.

System and process approaches offer a holistic view of educational processes and systems, and Total Quality Educational Management (TQEM) provides an integrated approach to education quality management. This article explores the application of system and process approaches in university innovation and the effectiveness of TQEM in improving the quality of teaching economic disciplines. The review also examines the innovation infrastructure of universities in economic disciplines, including the role of incubators, modern technologies, innovation centers, and human resource development.

The study explores the relationship between system and process approaches and TQEM, showcasing their integration for optimal results. By adopting these approaches, universities can optimize the educational process, improve teaching methods, and enhance collaboration among students, teachers, and university administration, ultimately leading to higher education quality.

**Key words:** system approaches, process approaches, innovation activity, universities, quality of education, economic disciplines, Total Quality Education Management (TQEM)

**Annotatsiya:** Zamonaviy ta'lim sifat va samaradorlikni oshirish uchun yangi yondashuvlarni talab qiladigan muammolar va o'zgarishlarga duch kelmoqda. Ushbu talablarni qondirish uchun universitetlar talabalar uchun maqbul ta'lim sharoitlarini ta'minlaydigan innovatsion usullar va strategiyalarni qabul qilishlari kerak.

Tizim va jarayon yondashuvlari ta'lim jarayonlari va tizimlarining yaxlit ko'rinishini taklif qiladi va Total Quality Educational Management (TQEM) ta'lim sifatini boshqarishga kompleks yondashuvni ta'minlaydi. Ushbu maqolada universitet innovatsiyalarida tizimli va jarayonli yondashuvlarni qo'llash va iqtisodiy fanlarni o'qitish sifatini oshirishda TQEM samaradorligi o'rganiladi. Sharh shuningdek, iqtisodiy fanlar bo'yicha universitetlarning innovatsion infratuzilmasi, jumladan, inkubatorlar, zamonaviy texnologiyalar, innovatsion markazlarning roli va inson resurslarini rivojlantirish masalalarini o'rganadi.

Tadqiqot tizim va jarayon yondashuvlari va TQEM o'rtaqidagi munosabatlarni o'rganadi, ularning optimal natijalarga erishish uchun integratsiyasini namoyish etadi. Ushbu yondashuvlarni qo'llash orqali universitetlar ta'lim jarayonini optimallashtirishi, o'qitish usullarini takomillashtirishi va talabalar, o'qituvchilar va universitet ma'muriyati o'rtaqidagi hamkorlikni kuchaytirishi, natijada oliy ta'lim sifatiga olib kelishi mumkin.

**Kalit so'zlar:** tizimli yondashuvlar, jarayon yondashuvlari, innovatsion faoliyat, universitetlar, ta'lim sifati, iqtisodiy fanlar, Total Quality Education Management (TQEM)

**Аннотация:** Современное образование сталкивается с проблемами и изменениями, которые требуют новых подходов к повышению качества и эффективности. Чтобы удовлетворить эти требования, университеты должны применять инновационные методы и стратегии, обеспечивающие оптимальные условия обучения для студентов.

Системный и процессный подходы предлагают целостное представление об образовательных процессах и системах, а Total Quality Educational Management (TQEM) обеспечивает комплексный подход к управлению качеством образования. В данной статье исследуется применение системного и процессного подходов в университетских инновациях и эффективность TQEM в повышении качества преподавания экономических дисциплин. В обзоре также рассматривается инновационная инфраструктура университетов по экономическим дисциплинам, включая роль инкубаторов, современных технологий, инновационных центров и развития человеческих ресурсов.

Исследование исследует взаимосвязь между системным и процессным подходами и TQEM, демонстрируя их интеграцию для достижения оптимальных результатов. Приняв эти подходы, университеты могут оптимизировать образовательный процесс, улучшить методы обучения и улучшить сотрудничество между студентами, преподавателями и администрацией университета, что в конечном итоге приведет к повышению качества высшего образования.

**Ключевые слова:** системные подходы, процессные подходы, инновационная деятельность, университеты, качество образования, экономические дисциплины, Total Quality Education Management (TQEM).



## INTRODUCTION

The process of preparing economists for the modern dynamic world is a task that requires ongoing scrutiny and adaptation. In recent years, the focus has been on implementing systemic and process approaches to raise the quality and capacity of economic education. A systemic approach involves looking at the 'big picture' and considering the complex interactions within an educational system, while a process approach emphasizes the importance of the ongoing processes, activities, and their outcomes in an educational setting<sup>[1]</sup>. This narrative review, therefore, aims to summarize the critical aspects and recent developments in this area, drawing on studies published in Scopus-indexed journals.

Economic disciplines, in today's fast-paced world, require graduates to be equipped with critical thinking skills, problem-solving capabilities, and decision-making acumen. To provide such skills, contemporary pedagogy is seeking innovative teaching methods that move beyond traditional memorization and regurgitation of facts<sup>[2]</sup>. One such innovation is the integration of systemic and process approaches, which are believed to create a more responsive, adaptive, and effective learning environment<sup>[3][4]</sup>.

Furthermore, studies have argued that these approaches have the potential to increase the efficiency and quality of learning by actively involving students in the learning process and encouraging the development of both hard and soft skills<sup>[5]</sup>. For instance, an education system based on the systemic approach creates a network of interconnected concepts and subjects, which helps students better understand the multi-faceted nature of economics<sup>[6]</sup>.

Literature on this subject has been growing exponentially, yet no comprehensive review has been conducted to date. Therefore, this article aims to fill this gap by providing a comprehensive analysis of the current state of research on the use of systemic and process approaches in the education of economic disciplines. In doing so, it draws on a range of Scopus-indexed journals to ensure a comprehensive, high-quality, and up-to-date synthesis of the literature.

## PURPOSE OF THE RESEARCH

The field of education management has seen considerable research on system and process approaches in university innovation and the application of Total Quality of Educational Management (TQEM) to improve the quality of education in economic disciplines. Existing literature offers methods and recommendations for enhancing educational processes and overall education quality.

Key studies include Edward Deming's work, which highlights the concepts of quality and a systematic approach to management, influencing the development of Total Quality Management (TQM)<sup>[7]</sup>. Verma explores the application of TQM methods in education, focusing on improving the quality of educational processes<sup>[8]</sup>. The significance of TQM in educational institutions and its impact on education quality and outcomes is emphasized by Sallis<sup>[9]</sup>.

Research by Demiray demonstrates the positive influence of TQEM on teachers' attitudes towards distance learning, leading to successful implementation and improved education quality<sup>[10]</sup>. Widjastuti emphasizes the importance of a process-oriented approach in higher education, highlighting its potential to enhance learning quality and student outcomes<sup>[11]</sup>. Poh highlights the importance of TQEM in improving processes, culture, and outcomes in higher education, contributing to overall education quality improvement<sup>[12]</sup>.

In addition, studies have examined innovation in education, quality assurance in higher education in Uzbekistan, challenges faced by educational institutions, and recommendations for improving educational management systems<sup>[13-21]</sup>.

Despite the wealth of research in educational management and quality assurance, there remains a gap in investigating the system and process approaches in university innovation to enhance the capacity and quality of teaching economic disciplines using TQEM. Further research in this area is warranted to address this gap and advance the field.

## RESEARCH METHODOLOGY

To carry out a thorough exploration of the system and process approaches in augmenting the power and quality of training in economic disciplines, a comprehensive research strategy is necessitated. This methodology will focus on research published in Scopus-indexed journals to ensure the highest academic rigor and broad spectrum of analysis.

### 1. Literature Search:

The research process will start with an extensive search of Scopus-indexed journals, employing relevant key terms and phrases such as 'systemic approach,' 'process approach,' 'economic disciplines,' 'education,' 'capacity enhancement,' 'quality improvement,' and 'training power.' The timeline for the search will span publications from 2010 through 2023 to maintain currency and relevancy in the context.



## 2. Study Selection:

Studies will be chosen based on the following inclusion criteria: (1) empirical studies that specifically investigate the systemic and process approaches in economic education; (2) studies written in the English language; and (3) studies published within the defined timeline. Studies will be excluded if they are (1) non-empirical or theoretical in nature; (2) not focused on the systemic or process approaches in economic education; or (3) published prior to 2010.

## 3. Data Extraction and Synthesis:

Selected studies will undergo a rigorous data extraction process, wherein important information such as authors, year of publication, research objectives, methods, sample size, primary findings, and implications will be carefully noted. The extracted data will be categorized and structured for further interpretation and synthesis.

## 4. Quality Assessment:

To gauge the quality of the selected studies, the Mixed Methods Appraisal Tool (MMAT) - Version 2018 will be employed [22]. The MMAT is a widely used tool for assessing the quality of qualitative, quantitative, and mixed-methods research.

## 5. Data Analysis:

The analysis of the collected data will follow the thematic synthesis method as suggested by Thomas and Harden (2008) [23]. This approach allows for identifying and analyzing recurrent themes across the selected studies, making it apt for understanding the implications of systemic and process approaches in economic education.

## 6. Reporting of Findings:

The presentation of findings will adhere to the Preferred Reporting Items for Systematic Reviews and Meta-Analyses (PRISMA) guidelines. These guidelines provide a comprehensive structure for reporting systematic review findings and ensure a transparent and replicable research process [23].

Moreover, the study identifies principles, methods, and tools that contribute to positive outcomes.

Applying statistical methods and tools to collected data enables the identification of relationships, patterns, and statistical significance, providing a comprehensive understanding of the impact of system and process approaches in the university's innovation activities and their influence on teaching economic disciplines using TQEM.

The study focuses on exploring the concept, principles, and application of TQEM in university education and assessing its effectiveness in improving the quality of teaching economic disciplines. It also examines the relationship between system and process approaches and TQEM, aiming to integrate these approaches for optimal results.

The study demonstrates the dynamics of increasing the potential and quality of education in economic disciplines using TQEM, providing milestones, indicators, and approximate values. Qualitative indicators showcase the progress and potential for improvement, though specific outcomes depend on the implementation and context of each university. Employing system and process approaches with TQEM has the potential to enhance the capacity and quality of teaching economic disciplines at universities, emphasizing the need for tailored implementation to achieve effective results.

## HIGHER EDUCATION POTENTIAL ANALYSIS UZBEKISTAN

In the republic, there are a total of 210 higher education institutions, including 36 universities, 48 institutes, 4 academies, 26 branches, 1 conservatory, 30 branches of foreign universities, and 65 private higher education institutions<sup>1</sup>.

The higher education sector in Uzbekistan plays an important role in the development of the economy, human capital, and innovation:

The share of higher education in the total volume of educational services increased to 51% by the end of 2022, compared to 47% in 2017.

The number of teaching staff in higher education increased by 1.6 times from 2017 to 2022.

In the 2021/2022 academic year, the number of foreign students studying in higher education institutions in the country increased fourfold compared to 2017/2018, reaching 5.1 thousand people.

Expenditures on research and development in higher education organizations in Uzbekistan increased by 1.3 times in real terms.

An analysis of the growth dynamics polynomials of the number of students between years (x) and the number of students (y) in retrospect and perspective shows that the number of students and interest in higher education has a linearly increasing growth, taking into account the forecast period until 2025 (Figure 1).

<sup>1</sup> [www.stat.uz](http://www.stat.uz)

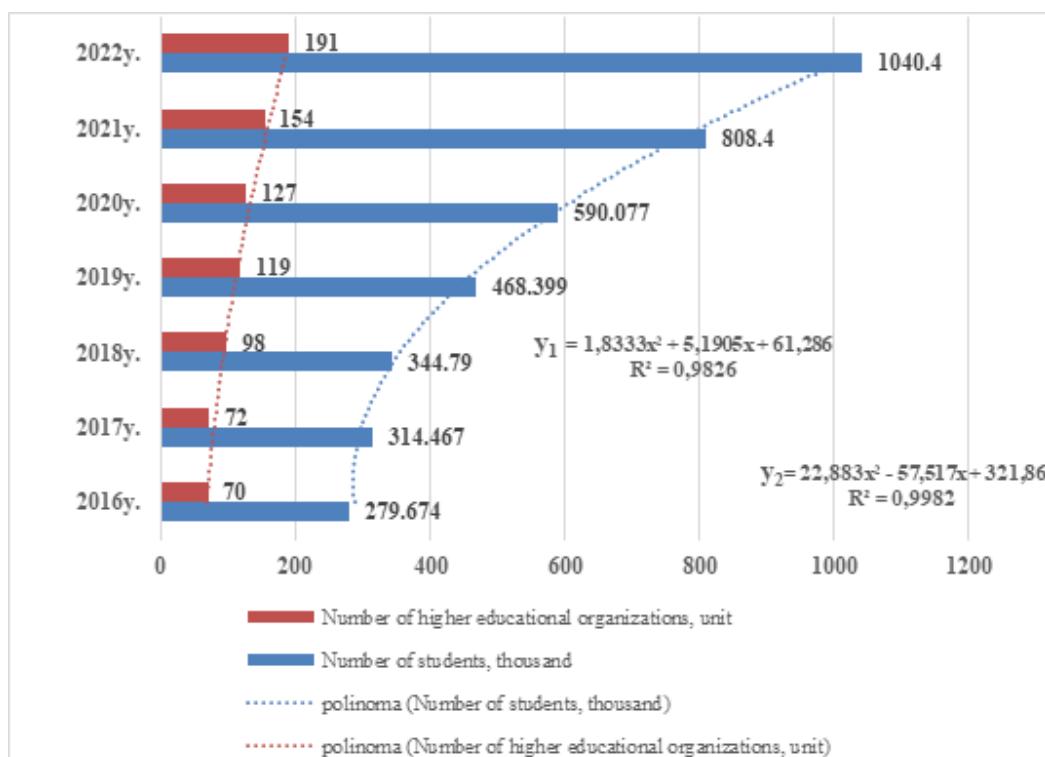


Figure 1: Dynamics of the relationship between the number of higher education institutions and the number of students from 2016 to 2022.

Using the methods of statistical analysis of the growth potential of universities, such as calculating the correlation coefficient and plotting, we analyzed the growth in the number of students in dynamics since 2016 and correlations with the growth potential of universities, we considered the correlation coefficient between years (x) and the number of students (y) based on the data provided:

An overview of trends in the higher education market over the past five years shows a sharp increase in the number of universities by more than 2.5 times (from 72 in the 2017/2018 academic year to 210 universities in the 2022/2023 academic year) and a more than threefold increase in the number of students (from 298,000 in the 2017/2018 academic year to 1.04 million students in the 2022/2023 academic year)<sup>2</sup>.

The concentration index of the country's higher education market, based on the estimation of market shares of universities, decreased from 191 to 147 during the period from 2017 to 2022. This reflects a high level of overall competition among universities.

The calculation of the market concentration index by regions showed that the market for educational services at the regional level is moderately concentrated. The level of territorial concentration of higher education in the 2022/2023 academic year was 1525, a decrease from 1745 in the 2017/2018 academic year.

The study focuses on examining systemic and process approaches to enhance the capacity and quality of training in economic disciplines within the higher education context of Uzbekistan. The research encompasses three key stages: line-by-line coding of primary research findings, development of descriptive themes, and generation of analytical topics.

The line-by-line coding of primary research findings revealed the significant role of higher education in fostering economic, human capital, and innovative development in Uzbekistan. This is evidenced by the rapid growth in the number of higher education institutions and students, along with the increasing competitiveness among universities. The study emphasizes the importance of system and process approaches in driving educational innovations and highlights the potential advantages of implementing the Total Quality Education Management (TQEM) concept.

The development of descriptive themes based on line coding yielded the following key themes. Firstly, the expansion of higher education underscores the notable trend of rapid growth in the number of universities and students in Uzbekistan, resulting in heightened competition among universities. This expansion has elevated the role of higher education in the country's development. Secondly, adopting system and process approaches demonstrates the potential for improving the quality and potential of economic education. These approaches

2 [www.stat.uz](http://www.stat.uz)



acknowledge the complexity of the educational process and aid in optimizing various aspects, including curriculum design and resource allocation. Lastly, the integration of TQEM as part of a system and process approach can help maintain a high level of education quality. TQEM encourages standardization, systematization, and collaboration among educational stakeholders.

By generating analytical topics, the study concludes that strategic development in higher education has led to the rapid expansion of institutions and student enrollment, indicative of the sector's strategic growth in Uzbekistan. However, in the face of increasing competition between universities, strategic efforts are necessary to uphold and enhance quality and capacity.

Moreover, system and process approaches offer practical avenues for fostering innovation in universities. When combined with the integration of TQEM, these approaches contribute to the continual improvement of learning outcomes, fostering a culture of continuous enhancement in the field of economics education.

## KEY FINDINGS AND CONCLUSION

The innovative activities of universities to enhance the potential and quality of teaching economic disciplines can benefit from the implementation of systemic and process approaches. The utilization of the Total Quality in Educational Management (TQEM) concept further enhances these approaches, leading to improved outcomes. Here are the key findings and conclusions related to the use of system and process approaches in university innovation activities with TQEM:

- **System approach.** Adopting a systems thinking perspective allows universities to view the educational process as a complex system, considering the interplay of various elements and stakeholders. Applying a systematic approach in university innovation activities enables the optimization of teaching economic disciplines by considering factors such as training programs, teacher qualifications, resources, and infrastructure.
- **Process approach.** The process approach focuses on analyzing and optimizing specific learning processes, enabling effective management of their sequence, relationships, and outcomes. Implementing the process approach in university innovation activities helps identify and address bottlenecks, optimize resource allocation, and enhance the quality of teaching economic disciplines.
- **Total Quality Educational Management (TQEM).** TQEM is a methodology aimed at achieving and maintaining a high level of educational quality. Integrating TQEM into university innovation activities facilitates the standardization and systematization of teaching economic disciplines, while fostering improved collaboration among students, teachers, and university administration.
- **Capacity and quality enhancement.** Employing systems and process approaches with TQEM can enhance the capacity and quality of education in economic disciplines. Optimizing educational processes based on student needs, introducing innovative teaching and assessment methods, and improving participant interaction contribute to more effective education and better preparation of students for the demands of the modern job market in economics.
- **Continuous improvement.** University innovation activities should be ongoing, continuously seeking new approaches and solutions. The application of systems and process approaches with TQEM is an iterative process that necessitates continual analysis and improvement of educational practices.

The work suggests that the use of systems and process approaches, in conjunction with TQEM, enables universities to effectively manage innovation and enhance the potential and quality of teaching economic disciplines. These approaches facilitate the optimization of educational processes, foster increased interaction among participants, and support ongoing enhancements in learning outcomes.

## References

1. Fullan, M., & Scott, G. (2009). Turnaround Leadership for Higher Education. Jossey-Bass.
2. Freeman, S., Eddy, S. L., McDonough, M., Smith, M. K., Okoroafor, N., Jordt, H., & Wenderoth, M. P. (2014). Active learning increases student performance in science, engineering, and mathematics. *Proceedings of the National Academy of Sciences*, 111(23), 8410-8415.
3. Bloom, B. S. (2009). Learning for Mastery. *Evaluation comment*, 1(2), n2.
4. Chen, D., & Stroup, W. (1993). General system theory: Toward a conceptual framework for science and technology education for all. *Journal of Science Education and Technology*, 2(3), 447-459.
5. Gokhale, A. A. (1995). Collaborative learning enhances critical thinking. *Journal of Technology Education*, 7(1), 22-30.
6. Jacobson, M. J., & Wilensky, U. (2006). Complex systems in education: Scientific and educational importance and implications for the learning sciences. *Journal of the Learning Sciences*, 15(1), 11-34.



7. Deming, W. E. (2000). "The new economics for industry, government, education" [ISBN: 978-0262541169].
8. Verma, V. (2012). "Total quality management in education". 2012.
9. Sallis, E. (2002). "Total quality management in education". 2002.
10. Demiray, H. "The Effect of Total Quality Management on the Attitudes of Academics towards Distance Education." International Journal of Quality Assurance in Engineering and Technology Education. 2017.
11. Widystuti, I. "Process-Oriented Quality Management in Higher Education: A Literature Review." Procedia - Social and Behavioral Sciences. 2016.
12. Poh, L. -S. "Enhancing Quality in Higher Education: The Use of Total Quality Management." Quality Assurance in Education. 2019.
13. Aghaei Chadehani, A. "Systematic Review of Innovation in Education: A Citation Analysis Approach." Journal of Advances in Medical Education & Professionalism. 2017.
14. Hossain, A. "Innovation in Education: A Systematic Review." Future of Education Technology Conference. 2019.
15. Rakhimov, M., & Ibragimova, G. (2020). "Quality Assurance in Higher Education in Uzbekistan: Achievements and Challenges." Journal of Research in Innovative Teaching & Learning, 13(1), 72-83.
16. Tashmatova, N., & Ahmedova, Z. (2019). "Educational Management in Higher Education Institutions: Uzbekistan Experience." International Journal of Educational Leadership and Management, 7(1), 1-12.
17. Karimov, A., & Sultanova, D. (2018). "Quality Assurance in Higher Education: The Case of Uzbekistan." Journal of Education and Practice, 9(23), 127-135.
18. Buriyeva, N., & Eshchanov, B. (2017). "Quality Assurance and Accreditation in Higher Education in Uzbekistan: Current Challenges and Future Prospects." Journal of Quality Assurance in Education, 25(4), 413-428.
19. Juraeva, D., & Leutner, D. (2016). "Quality Management in Higher Education Institutions: The Case of Uzbekistan." Quality in Higher Education, 22(2), 166-183.
20. Ashrapova, D., & Khamdamova, D. (2015). "The Role of Educational Management in Ensuring Quality Education in Higher Education Institutions: The Case of Uzbekistan." Central Asian Journal of Education Research, 1(1), 46-61.
21. Hong, Q. N., Fàbregues, S., Bartlett, G., Boardman, F., Cargo, M., Dagenais, P., ... & Pluye, P. (2018). The Mixed Methods Appraisal Tool (MMAT) version 2018 for information professionals and researchers. Education for Information, 34(4), 285-291.
22. Thomas, J., & Harden, A. (2008). Methods for the thematic synthesis of qualitative research in systematic reviews. BMC medical research methodology, 8(1), 1-10.
23. Moher, D., Liberati, A., Tetzlaff, J., & Altman, D. G. (2009). Preferred reporting items for systematic reviews and meta-analyses: the PRISMA statement. PLoS medicine, 6(7), e1000097.

# Yashil

IQTISODIYOT  
va  
TARAQQIYOT

Ijtimoiy, iqtisodiy, siyosiy, ilmiy, ommabop jurnal

**Ingliz tili muharriri:** Feruz Hakimov

**Musahhih:** Xondamir Ismoilov

**Sahifalovchi va dizayner:** Iskandar Islomov

**2023. № 9**

© Materiallar ko'chirib bosilganda "Yashil iqtisodiyot va taraqqiyot" jurnalni manba sifatida ko'rsatilishi shart. Jurnalda bosilgan material va reklamalardagi dalillarning aniqligiga mualliflar ma'sul. Tahririyat fikri har vaqt ham mualliflar fikriga mos kelamasligi mumkin. Tahririyatga yuborilgan materiallar qaytarilmaydi.

Mazkur jurnalda maqolalar chop etish uchun quyidagi havolalarga maqola, reklama, hikoya va boshqa ijodiy materiallar yuborishingiz mumkin.

Materiallar va reklamalar pullik asosda chop etiladi.

E-mail: sq143235@gmail.com

Bot: @iqtisodiyot\_77

Telefon: 93 718 40 07

Jurnalga istalgan payt quyidagi rekvizitlar orqali obuna bo'lisingiz mumkin. Obuna bo'lgach, @iqtisodiyot\_77 telegram sahifamizga to'lov haqidagi ma'lumotni skrinshot yoki foto shaklida jo'natishingizni so'raymiz. Shu asosda har oygi jurnal yangi sonini manzilingizga jo'natamiz.

"Yashil iqtisodiyot va taraqqiyot" jurnalni 03.11.2022-yildan O'zbekiston Respublikasi Prezidenti Administratsiyasi huzuridagi Axborot va ommaviy kommunikatsiyalar agentligi tomonidan №566955 reyestr raqami tartibi bo'yicha ro'yxatdan o'tkazilgan.

Litsenziya raqami: №046523. PNFL: 30407832680027



**Manzilimiz:** Toshkent shahar, Mirzo Ulug'bek tumani  
Kumushkon ko'chasi, 26-uy.